

Faculty Performance Evaluations and Mentoring

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Department Head Roles: Faculty Developer

| Tasks | % Reporting High Importance | |
|----------------------------------------------------|-----------------------------|--|
| 1. Recruit and select faculty | 93 | |
| 2. Represent dept. to administration and the field | 92 | |
| 3. Evaluate faculty performance | 90 | |
| 4. Encourage faculty research and publication | 89 | |
| 5. Reduce conflict among faculty | 88 | |
| 6. Manage department resources | 85 | |
| 7. Encourage professional development of faculty | 85 | |
| 8. Develop and initiate long-range dept. goals | 83 | |
| 9. Remain current within academic discipline | 78 | |
| 10. Provide informal faculty leadership | 75 | |
| 11. Prepare and propose budgets | 73 | |
| 12. Solicit ideas to improve the department | 71 | |

Decrease Motivation

Evaluate Tell Critique

Increase Motivation

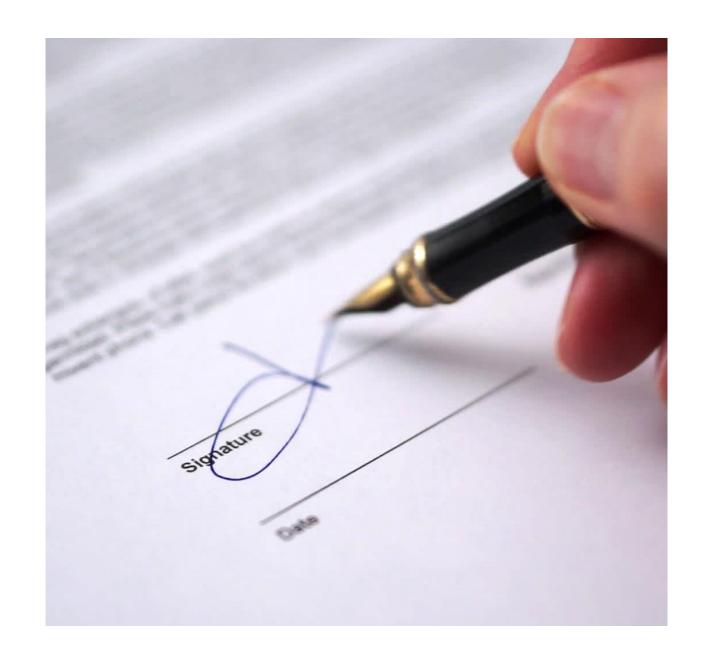


STEPS within annual evaluation session ...

| Ø | Listen | Review faculty annual report together and listen to comments from faculty member. |
|-----------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| 6 | Identify | Identify their unique contributions and qualities. Express gratitude. Help them recognize their strengths and meaning/purpose of their work for unit. |
| | Ask | Ask about goals and action plans going forward to create vision for success within their faculty responsibilities. |
| ÉT | Coach | Coach them with questions and paraphrasing of their ideas. Help them find ways to support unit goals on their own path and solutions. |
| Θ< | Mentor | Mentor with sharing resources, insights, and personal vignettes. |

Key takeaway:

Finalize written evaluation after conversation.



Performance Evaluations and Mentoring Panel

Francis Fluharty,
Department Head, Animal
and Dairy Science

Lloyd Rieber, Department Head, Workforce Education and Instructional Technology

Connie Rogers, Department Head, Department of Nutritional Sciences

Case study



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